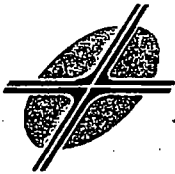


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ASH GROVE CEMENT WEST, INC.

Inter-Office Memorandum

Date April 1, 1991

To Ken Rone

From Daniel J. Peters

Copies to Dick Cooke

Subject Progress Report

Steve Sheridan

Jim Post

George Wells

EAST TERMINAL

The terminal was operated at full staff with no work related injuries. Russ Johnson missed another day of work due to his ongoing problems related to a previous injury. On Wednesday, Connie McCammon from GAB, Ken Rone, and myself met with Russ and discussed his ongoing problems. GAB feels that there is no medical evidence to support the claims made by Russ. Next week, Connie will meet with the doctor treating Russ to see if a solution can be found. John Hoffman remained on vacation and is expected back to work next week. Two temporary employees continued working in the Packhouse.

Increasing of terminal cement inventories continued to be a high priority. Both unloading lines into the Ideal II silo were opened to maximize cement receipts at 280 tons per day. At week's end, Silo #20 had begun to flow sporadically. This silo will be emptied of Ideal II cement and converted to Montana Type I cement.

Two employees remain on afternoon shift to fill bulk bag orders. Business continues at a steady pace.

Problems continue with replacement of the switch point on Track #1. This switch was removed to repair the main track into the terminal which was damaged by Union Pacific last month. The new switch point is expected to arrive by next week. Union Pacific has been of no help in this matter.

Maintenance continued routine repair work throughout the terminal. A gear box on the south truck screw failed and was replaced. Work continued in the coal mill and finish mill areas.

USEPA SF



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April 1, 1991

PROGRESS REPORT
SEATTLE TERMINAL

page 2

George Clark will attend an asbestos supervisor certification course and then his department will perform several asbestos projects at the terminal.

Approval was received to award a contract to General Electric for removal of low level PCB materials at the terminal. Work will begin next week.

WEST TERMINAL

The final two employees were laid off at the terminal on March 22, 1991. Stan Webb will continue to make daily inspections of the closed terminal.

A grievance meeting was held on Friday to resolve several matters prior to the laying off of the final employees. Minutes of the meeting were distributed.

Cement inventories were taken on Monday and distributed.

Stan and I visited the Superior silica quarry on Tuesday to inspect the current mining progress. Drilling and overburden removal has begun at the site. Stan will be responsible for monitoring these activities and reporting mining progress to me.

The final draft of the Superior silica quarry lease was received from Weyerhaeuser for AGCW's approval and signature. This project is expected to be completed by next Monday.

SHIPMENTS

East Terminal Sales	5184 tons
West Terminal Sales	0 tons
LSNW Shipments	0 tons